

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given to members that the Annual General Meeting of the Goulburn Soldiers' Club Limited will be held in the Belmore Room at the premises of the Club at 15 Market Street, Goulburn on Wednesday 21st April 2021 commencing at 6pm.

AGENDA

The business of the meeting will be:

- 1) Opening.
- 2) Attendance and quorum.
- 3) Apologies.
- 4) To confirm the Minutes of the last Annual General Meeting held on 22nd July 2020.
- 5) To receive and consider the Club's Financial Report, the Director's Report and the Auditor's Report for year ended 31st December 2020.
- 6) To consider and if thought fit, deal with Ordinary Resolutions.
- 7) Declaration of Ballot for the election of two Directors.
- 8) To elect Club Patron.
- 9) General Business.

NOTICE OF QUESTIONS REGARDING FINANCIAL MATTERS

Members wishing to raise issues pertaining to the financial statements and financial matters of the Club generally at the Annual General Meeting are asked to convey any questions in writing with name and membership number to the General Manager or Administration Manager by 4pm 9th April 2021. This will enable staff to research the information required to have the answer to the member before or at the Annual General Meeting as desired.

By the authority of the Board

Toni Mitchell Secretary and General Manager 16 February 2021

OFFICE BEARERS 2020

Patron: J Broadhead
President: M Donnelly
Deputy President: R Cole

Vice President: G Evans

Committee: P Sinclair, M Reeves, D Spence, G Rawlinson, W White (resigned 26 February 2020), G Taylor

General Manager: T Mitchell Solicitor: M Owen

Auditor: T Allen Life Members: J Tully

PRESIDENTS REPORT

On behalf of the Board of Directors, I have great pleasure in presenting my Annual Report for the year ending 2020.

I would like to thank my fellow Directors for again electing me to the position of President, I congratulate Rob Cole, Deputy President, and Geoff Evans Vice President, and thank them for their support during the year. Special thanks to Bill White who retired in February after dedicating his time over the last 16 years on the Board. All the best Bill.

After a good year in 2019, the Club started 2020 in a strong financial position, but with the COVID-19 virus infecting our country this changed, and the Club was forced to close on the 23 March 2020. Because of this the Annual General Meeting was not held until the 22nd July with restricted numbers.

The Club remained closed until the 1st of June, and reopened with restrictions regarding the number of patrons in each area, requiring marshalls to keep an eye on the numbers.

The Government changed these restrictions a number of times during the year, which kept Toni and Karinne under of lot of pressure to make sure our Club complied with the regulations as they changed.

I would like to congratulate our, Manager Toni Mitchell, and Karinne Stephenson for their work to keep the Club complying with the regulations as they changed a number of times from June until December, and also the staff who performed duty as a marshall during this period.

I would like to thank our members for their support during this trying time as I know this has affected many functions that had to be cancelled or changed because of the restrictions.

Once again Toni Mitchell and her management team have had another excellent year recording a net profit of \$1,495,516.

The Club again supported the local Community Groups, charities and local sporting groups with donations totalling more than \$161,000.

The Club continues to support the RSL Sub-Branch, Legacy, the Pipes and Drums and many other intra clubs and we look forward to maintaining this support and contact during 2021.

Once again, looking at the profit the Club has recorded this year, I personally would like to congratulate Toni Mitchell for her leadership, along with her admin staff of Karinne, Jack, Tracy, Kerri, Emma and Kevin.

I would like to thank our Duty Managers Julia McIntyre, Jordan McColl and Mark White for their efforts under these difficult times, and ensuring our patrons enjoy their time at the Club.

I would like to thank the RSL Sub-Branch and Legacy for their efforts in looking after our Veterans, widows and their families. I would also like to thank the RSL President, Gordon Wade, for his assistance during the year.

I would like to thank our Corporate Partners, Paul & Jess of Diggers by the Park Brasserie, and Damien & Leanne of Poppy's Coffee Shop. Mark Linsley and his team for maintaining our premises and ensuring its clean for our members. Due to the restrictions on our premises it has been financially hard on these business'.

To all our members who have lost love ones during 2020. Our thoughts are with you. Please accept the Boards and Management sincerest condolences.

I would like to take this opportunity to welcome our new members, and along with our existing members, thank you for your patronage during this difficult year. Hopefully, this virus is controlled during this year. Finally, I would like to thank my wife Carol for her patience and support during 2020.

Michael Donnelly

President

GENERAL MANAGER'S REPORT

What a year 2020 has been!!!! Unprecedented!!! Bushfires unprecedented in their extent and intensity? Unprecedented Covid-19 Global pandemic!

Early in the new year, we were ready to move, any minute, as a local Emergency Evacuation Centre, and by 23 March we were completely shut down for 10 weeks.

Together, we have all endured a challenging year!

Our staff's welfare and their ability to survive financially, was our immediate concern on shut down. The Board of Directors quickly agreed to pay our permanent staff for up to six weeks. This was relayed to our staff to allow them some peace of mind. Thankfully on 30 March, the Federal Government announced the JobKeeper package to take effect from 1 April to 31 October.

Some staff eagerly arrived at the Club every week to help keep the place clean and in good condition, praying for a quick re-opening. I would like to thank those staff members. It was great to catch up and help keep each others spirits up.

Thank you to Karinne Stephenson, Jack Desborough and Mark White who continued to assist regularly. Commitments do not stop just because the business is closed.

The reopening on 1 June came with strict health guidelines and social distancing requirements that we fully complied with. It was great to see the smiles on everyone's face as they returned to the Club to work or to the Club to socialise! The Covid-19 Rules provided a very different landscape for us. We could not have functions, social distancing of 1.5m and 1 person per 4 sqm applied, patrons had to remain seated, and no entertainment or dancing was allowed. Due to these restrictions, food and beverage revenue have not returned to pre-Covid levels. Gaming Revenue has been strong in comparison and subsidised these other areas.

Our annual report shows the Club's net profit of \$1,495,516 for the year. The Government provided \$474,000 of JobKeeper assistance.

Your Club is very focused on the local community with well over \$161,850 of cash and in-kind donations made throughout our community on your behalf, even though we were without revenue for ten weeks.

I sincerely thank our Management Team — Karinne, Jack, Julia, Jordan and Mark, all our staff and their families for the tremendous job, commitment and effort over the past 12 months. I believe we offer the best customer service in town and am very proud of what we have achieved thus far. We will keep striving to be the best!

Thank you to the Board of Directors – President Mick, Deputy President Rob, Vice President Geoff, Mitch, Darrell, Pommie, Rawlo and Squizzy for your ongoing support and encouragement for the management and staff before and during the shutdown, for your commitment and foresight to keep our Club modern and fresh, to enable us to keep progressing forward as a Club. We have

a Board that is in place for the best interest of the Club. Whilst it was a worrying time, we were always confident that there was light at the end of the tunnel. Thank you!

I would like to acknowledge Bill White's contribution to the Club. After nearly 16 years serving as a Club Director, Bill decided to retire and resigned on 26 February 2020. Good luck Bill, I am sure we will continue to see you enjoying the Club.

Thank you to our joint venture partners who endured the ride that was 2020 with us:

Diggers by the Park, Paul & Jess Miller

Poppy's at the Soldiers, Damien & Leanne Gow

Facility Manager, Mark Linsley

You are appreciated and an integral part of the team!

To our Members, we thank you for your support, continued commitment and loyalty to the Club. As a member of our Club, you are part of more than just the general membership, you are part of the friendship bond that makes the Club what it is.

Due to Covid-19 the Kokoda Youth Leadership Challenge was cancelled. 2020 is the first year since 2008 that we have not sponsored trekkers.

We look forward to the future with confidence and pray that 2021 is kinder, as we continue to ensure GSC is one of the premier clubs in the area.

Toni Mitchell General Manager

NOTICE OF ORDINARY RESOLUTION FOR ANNUAL GENERAL MEETING

NOTICE is hereby given that at the Annual General Meeting of GOULBURN SOLDIERS CLUB LIMITED to be held on Wednesday 21st April 2021 commencing at 6pm at the premises of the Club, 15 Market Street, Goulburn, New South Wales the members will be asked to consider and if thought fit pass the following Ordinary Resolutions:

FIRST ORDINARY RESOLUTION

That the members authorise (and declare to be reasonable) the payment or reimbursement by the Club up to a maximum not exceeding \$25,000 (before GST) for, or the provision by the Club at the Club's expense of, the following in respect of the Directors:

- (a) The reasonable cost of clothing indicative of their position as a Director.
- (b) Reasonable expenses incurred by Directors in travelling to and from Board meetings or other duly constituted Committee meetings, as approved by the Board from time to time on production of invoices, receipts or other proper documentary evidence of such expenditure.
- (c) The cost of reasonable food and refreshments, before, during and at the conclusion of Board and Committee meetings.
- (d) The payment of the premium for Directors' and Officers' insurance cover.
- (e) Reasonable out-of-pocket expenses incurred when carrying out their duties in relation to the Club including (without limitation) the reasonable costs of entertainment of special guests of the Club and participation in club promotional activities (whether at the Club's premises or elsewhere), where such out-of-pocket expenses are approved by a current resolution of the Board
- (f) The reasonable cost of Directors and their partners attending the annual dinner and other functions approved by the Board.
- (g) The reasonable expenses incurred, up to a maximum amount not exceeding \$4,000, in relation to providing a funeral for departed members, in circumstances that the Board, in its discretion, determine are special and significant to the Club.
- (h) Preferential bookings or reservations for Club functions.

Explanatory Note – First Resolution

It is necessary and appropriate for the Directors to be active in performing their duties and pursuing the Club's success.

Directors' out-of-pocket expenses reasonably incurred in the course of carrying out their duties can already be authorized by the Board. However, the proposed resolution, in the interests of transparency, makes disclosure of some of the types of expenses likely to be incurred.

To the extent that the resolution involves the payment of certain specific out-of-pocket expenses, the resolution will acknowledge that expenses of the types proposed are reasonable and there is or will be a current resolution of the Board authorizing the payment of expenses of the kind listed.

To the extent that the proposed expenses involve the provision of benefits not in the form of money or a cheque being provided to a specific class of member, that is permissible with a current authorization from a general meeting.

To the extent that the proposed expenses might otherwise be regarded as a profit, benefit or advantage is not offered equally to every full member and able to be authorized as above, they are still permissible if the Court is of the opinion that they are reasonable in the circumstances. The resolution seeks to acknowledge certain types of Directors' expenses that are regarded by the members as being reasonable in the circumstances.

The present Board unanimously recommend the proposed resolution.

SECOND ORDINARY RESOLUTION

That the members authorise (and declare to be reasonable) the payment or reimbursement by the Club up to a maximum not exceeding \$35,000 (before GST) for, or the provision by the Club at the Club's expense of, the following in respect of the Directors:

- The reasonable cost of the Directors attending the Clubs NSW Annual General Meeting and Annual Conference
- The reasonable cost of attendance at trade shows, industry conferences and meetings, conferences and training in relation to their role and responsibilities as a Director.
- The reasonable cost of Directors and their partners attending other registered clubs or gaming, entertainment, leisure or recreation venues for the purposes of viewing and assessing their facilities and methods of operation, where the attendance is approved by the Board as being necessary for the benefit of the Club.

Explanatory Note - Second Resolution

Differing from the First Resolution, this Resolution addresses the costs of matters associated with professional development and information gathering.

To the extent that the resolution involves the payment of certain specific out-of-pocket expenses, the resolution will acknowledge that expenses of the types proposed are reasonable and there is or will be a current resolution of the Board authorizing the payment of expenses of the kind listed.

Dated: 3RD MARCH 2021

By Direction of the Board

Toni Mitchell

General Manager

GOULBURN SOLDIERS CLUB LTD

ABN: 55 001 043 616

Financial Report For The Year Ended 31 December 2020

Goulburn Soldiers Club Ltd

ABN: 55 001 043 616

Financial Report For The Year Ended 31 December 2020

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GOULBURN SOLDIERS CLUB LTD ABN: 55 001 043 616 DIRECTORS' REPORT

Your directors present this report on the entity for the financial year ended 31 December 2020.

The names of each person who has been a director during the year and to the date of this report are:

Michael Donnelly

Robert Cole

Geoffrey Evans

Peter Sinclair

Darrell Spence

Mitchell Reeves

Geoffrey Rawlinson

Graham Taylor

William White resigned (26/02/2020)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal Activities

The principal activity of the entity during the financial year was:

the operation of a licensed social club for members of the company.

Short-term and Long-term Objectives

The entity's short-term objectives are to:

provide a licensed social club for its members

The entity's long-term objectives are to:

provide a licensed social club for its members

Strategies

To achieve its stated objectives, the entity has adopted the following strategies:

the operation of its premises in Market Street, Goulburn as a licensed social club

Key Performance Measures

	2020	2019
Gross profit percentage	61.91%	61.68%
Wages to total revenue percentage	20.42%	22.60%
EBITDA percentage	24.21%	23.44%

Information on Directors

Michael Donnel	lly		President
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wildride Donnelly		FIESIUEIII
Qualifications		Retired Police Officer
Experience	_	8 Years on board
Robert Cole		Deputy President
Qualifications		Railway Employee
Experience		19 years on board
Geoffrey Evans		Vice President

Qualifications Retired Electrical Employee

Experience 17 years on board

Peter Sinclair Director

Qualifications Retired Corrective Services Officer

Experience 19 years on board

Darrell Spence Director

Qualifications Retired Railway Employee Experience

15 years on board

GOULBURN SOLDIERS CLUB LTD ABN: 55 001 043 616 DIRECTORS' REPORT

Mitchell Reeves — Director

 Qualifications
 —
 Retired Police Officer

 Experience
 —
 16 years on board

Geoffrey Rawlinson — Director

 Qualifications
 —
 Administration Manager

 Experience
 —
 18 years on board

Graham Taylor — Director Qualifications — Retired

Experience – 5 years on board

William White — Director

 Qualifications
 —
 Retail Sales Employee

 Experience
 —
 4 years on board

Meetings of Directors

During the financial year, 12 meetings of directors were held. Attendances by each director were as follows:

Directors' Meetings

	Number eligible to attend	Number attended
Michael Donnelly	12	12
Robert Cole	12	9
Geoffrey Evans	12	10
Peter Sinclair	12	12
Darrell Spence	12	12
Mitchell Reeves	12	12
Geoffrey Rawlinson	12	11
Graham Taylor	12	11
William White	2	2

Auditor's Independence Declaration

The lead auditor's independence declaration for the year ended 31 December 2020 has been received and can be found on page 3 of the financial report.

This directors' report is signed in accordance with a resolution of the Board of Directors.

Director

Michael Donnelly

Dated this

day of

2021

AUDITOR'S INDEPENDENCE DECLARATION UNDER S 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF GOULBURN SOLDIERS CLUB LTD

In accordance with Section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Goulburn Soldiers Club Ltd. As the lead audit partner for the audit of the financial report of Goulburn Soldiers Club Ltd for the year ended 31 December 2020, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

(i) the auditor inc	dependence requirements of the Corporations Act 2001 in relation to the audit; and
(ii) any applicable	e code of professional conduct in relation to the audit.
Name of Firm	Laterals Chartered Accountants
Name of Partner	Tim Allen &A
Date	18/02/21
Address	35 Montague Street
	Goulburn NSW 2580

GOULBURN SOLDIERS CLUB LTD

ABN: 55 001 043 616

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	2020 \$	2019 \$
Revenue	2	7,845,459	8,886,863
Other income	2	766,528	449,547
Employee benefits expense	3	(1,758,860)	(2,110,451)
Depreciation and amortisation expense	3	(1,324,735)	(1,319,688)
Interest expense	3	(130,797)	(244,271)
Occupancy expense		(1,285,495)	(1,500,956)
Marketing expense		(325,076)	(646,396)
Poker machine licences and taxes		(1,299,710)	(1,379,585)
Cost of sales		(475,375)	(759,567)
Sundry expenses		(516,423)	(720,641)
Current year surplus before income tax		1,495,516	654,855
Income tax expense		-	(18,316)
Net current year surplus		1,495,516	636,539
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss:			
Gain on revaluation of land	8	-	-
Total other comprehensive (losses)/income for the year		_	
Total comprehensive income for the year		1,495,516	636,539
Surplus attributable to members of the entity		1,495,516	636,539
Total comprehensive income attributable to members of the entity		1,495,516	636,539

GOULBURN SOLDIERS CLUB LTD ABN: 55 001 043 616 STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

	Note	2020 \$	2019 Restated \$
ASSETS CURRENT ASSETS Cash and cash equivalents Trade and other receivables	4 5	1,748,115 5,445	1,252,924 44,466
Inventories Other current assets TOTAL CURRENT ASSETS	6 7	76,166 153,679 1,983,405	102,438 117,647 1,517,475
NON-CURRENT ASSETS Property, plant and equipment TOTAL NON-CURRENT ASSETS TOTAL ASSETS	8	29,137,927 29,137,927 31,121,332	29,835,810 29,835,810 31,353,285
LIABILITIES CURRENT LIABILITIES Trade and other payables Borrowings Employee provisions TOTAL CURRENT LIABILITIES	10 16 11	511,983 127,935 369,969 1,009,887	590,802 150,060 379,002 1,119,864
NON-CURRENT LIABILITIES Borrowings TOTAL NON-CURRENT LIABILITIES TOTAL LIABILITIES NET ASSETS	16	2,867,785 2,867,785 3,877,672 27,243,660	4,485,277 4,485,277 5,605,141 25,748,144
EQUITY Retained surplus Reserves TOTAL EQUITY		21,974,117 5,269,543 27,243,660	20,478,601 5,269,543 25,748,144

GOULBURN SOLDIERS CLUB LTD ABN: 55 001 043 616 STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	Retained Surplus	Revaluation Surplus	Financial Assets Reserve	Total
		\$	\$	\$	\$
Balance at 1 January 2019		19,842,062	5,269,543		25,111,605
Comprehensive Income					
Surplus for the year attributable to owners of the entity		636,539			636,539
Total comprehensive income for the year	-	636,539	-	-	636,539
Balance at 31 December 2019	-	20,478,601	5,269,543	-	25,748,144
Balance at 1 January 2020		20,478,601	5,269,543	-	25,748,144
Comprehensive Income					
Surplus for the year attributable to owners of the					
entity		1,495,516			1,495,516
Total comprehensive income for the year		1,495,516	_	-	1,495,516
Balance at 31 December 2020		21,974,117	5,269,543		27,243,660

For a description of each reserve, refer to Note 15.

GOULBURN SOLDIERS CLUB LTD ABN: 55 001 043 616 STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	2020 \$	2019 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		7,983,514	9,232,932
Payments to suppliers and employees		(5,740,236)	(7,245,747)
Interest received		5,386	24,401
ATO Cash Flow Boost		-	-
Income tax paid		(18,316)	(37,823)
Interest paid		(130,797)	(244,271)
Net cash generated from operating activities	4	2,673,551	1,729,492
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		91,944	162,263
Payment for property, plant and equipment	_	(630,687)	(1,408,551)
Net cash used in investing activities	-	(538,743)	(1,246,288)
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase(decrease) in finance lease commitments		(1,639,618)	(1,638,604)
Net cash used in financing activities		(1,639,618)	(1,638,604)
	_		
Net increase in cash held		495,190	(1,155,400)
Cash on hand at beginning of the financial year	_	1,252,925	2,408,325
Cash on hand at end of the financial year	4	1,748,115	1,252,925

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Note 1 Summary of Significant Accounting Policies

Basis of Preparation

Goulburn Soldiers Club Ltd applies Australian Accounting Standards – Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The entity is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for the cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assests, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for Issue on 24 February 2020 by the directors of the company.

Accounting Policies

(a) Revenue

Revenue recognition

The Entity has applied AASB 15: Revenue from Contracts with Customers (AASB 15) and AASB 1058: Income of Not-for-Profit Entities (AASB 1058) using the cumulative effective method of initially applying AASB 15 and AASB 1058 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be presented under AASB 118: Revenue and AASB 1004: Contributions. The details of accounting policies under AASB 118 and AASB 1004 are disclosed separately since they are different from those under AASB 15 and AASB 1058, and the impact of changes is disclosed in Note 1.

Interest Income

Interest income is recognised using the effective interest method.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

All revenue is stated net of the amount of goods and services tax.

(b) Inventories

Inventories held for sale are measured at the lower of cost and net realisable value. Inventories held for distribution are measured at cost adjusted, when applicable, for any loss of service potential.

Inventories acquired at no cost, or for nominal consideration, are valued at the current replacement cost as at the date of acquisition.

(c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated, less, where applicable, accumulated depreciation and any impairment losses.

Freehold Property

Freehold land and buildings are shown at their fair value based on periodic, but at least triennial, valuations by external independent valuers, less subsequent depreciation for buildings.

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases of the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

Any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Freehold land and buildings that have been contributed at no cost, or for nominal cost, are initially recognised and measured at the fair value of the asset at the date it is acquired.

GOULBURN SOLDIERS CLUB LTD

ABN: 55 001 043 616

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Plant and Equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(f) for details of

Plant and equipment that have been contributed at no cost, or for nominal cost, are valued and recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised lease assets but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the entity commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings	3%
Plant and equipment	5-20%
Computer Equipment	40%
Motor vehicles	20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. Gains are not classified as revenue. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

(d) Leases

The Entity as lessee

At inception of a contract, the Entity assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Entity where the Entity is a lessee. However all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the Entity uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options if lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease

The right-of-use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date as well as any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset whichever is the shortest. Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Entity anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

The Entity as lessor

The Entity leases some rooms in their building to external parties .

Upon entering into each contract as a lessor, the Entity assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases.

Rental Income received from operating leases is recognised on a straight-line basis over the term of the specific lease.

Initial direct costs incurred in entering into an operating lease (for example legal cost, cost to setup) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

Rental income due under finance leases are recognised as receivables at the amount of the Entity's net investment in the leases.

When a contract is determined to include lease and non-lease components, the Entity applies AASB 15 to allocate the consideration under the contract to each component.

(e) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the entity commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at cost.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15: Revenue from Contracts with Customers.

Classification and subsequent measurement

Financial liabilities

Financial liabilities are subsequently measured at cost.

Financial assets

Financial assets are subsequently measured at cost.

(f) Impairment of Assets

At the end of each reporting period, the entity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, is compared to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised in profit or loss.

Where the assets are not held primarily for their ability to generate net cash inflows – that is, they are specialised assets held for continuing use of their service capacity – the recoverable amounts are expected to be materially the same as fair value.

Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where an impairment loss on a revalued individual asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

(g) Employee Benefits

Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

The entity classifies employees' long service leave and annual leave entitlements as other long-term employee benefits when they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on high quality corporate bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

The company's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the entity does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

Retirement benefit obligations

Defined contribution superannuation benefits

All employees of the entity receive defined contribution superannuation entitlements, for which the entity pays the fixed superannuation guarantee contribution (currently 9.5% of the employee's average ordinary salary) to the employee's superannuation fund of choice. All contributions in respect of employees' defined contribution entitlements are recognised as an expense when they become payable. The company's obligation with respect to employees' defined contribution entitlements is limited to its obligation for any unpaid superannuation guarantee contributions at the end of the reporting period. All obligations for unpaid superannuation guarantee contributions at the (undiscounted) amounts expected to be paid when the obligation is settled and are presented as current liabilities in the company's statement of financial position.

(h) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(i) Trade and Other Debtors

Trade and other debtors include amounts due from members as well as amounts receivable from customers for goods sold.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(e) for further discussion on the determination of impairment losses.

(i) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

(k) Income Tax

The charge for current income tax expense is based on the profit for the year adjusted for any non-assessable or disallowed items. It is calculated using the tax rates that have been enacted or are substantially enacted by the Statement of Financial Position date.

Deferred tax is accounted for using the comprehensive Statement of Financial Position liability method whereby:

- The tax consequences of recovering (settling) all assets (liabilities) are reflected in the financial statements;
- Current and deferred tax is recognised as income or expense except to the extent that the tax relates to equity items or to a business combination;
- A deferred tax asset is recognised to the extent that it is probable that future taxable profit will be available to realise the
 asset;
- Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability settled.

Provisions

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of reporting period.

(m) Comparative Figures

When required by Accounting Standards comparative figures have been adjusted to conform to changes in presentation for the current financial year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

(n) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

Coronavirus (COVID-19) Pandemic

Judgement has been exercised in considering the impacts that the Coronavirus (COVID-19) pandemic has had, or may have, on the Club based on known information. This consideration extends to the nature of the products and services offered, customers, supply chain, staffing and geographic region in which the Club operates. Other than as addressed in specific notes, there does not currently appear to be either any significant impact upon the financial statements or any significant uncertainties with respect to events or conditions which may impact the Club unfavourably as at the reporting date, or subsequently as a result of the Coronavirus (COVID-19) pandemic.

Key estimates

(i) Valuation of freehold land and buildings

The freehold land and buildings were independently valued in 2018. The valuation was based on the fair value less cost to sell. The critical assumptions adopted in determining the valuation included the location of the land and buildings, the current demand for land and buildings in the area and recent sales data for similar properties.

At 31 December 2020 the directors have performed a directors' valuation on the freehold land and buildings. The directors have reviewed the key assumptions adopted by the valuers in 2018 and do not believe there has been a significant change in the assumptions at 31 December 2020. They directors therefore believe the carrying amount of the land correctly reflects the fair value less costs to sell at 31 December 2020.

(ii) Useful lives of property, plant and equipment

As described in Note 1, the Entity reviews the estimated useful lives of property, plant and equipment at the end of each annual reporting period.

Key judgements

(i) Performance obligations under AASB 15

To identify a performance obligation under AASB 15, the promise must be sufficiently specific to be able to determine when the obligation is satisfied. Management exercises judgement to determine whether the promise is sufficiently specific by taking into account any conditions specified in the arrangement, explicit or implicit, regarding the promised goods or services. In making this assessment, management includes the nature/type, cost/value, quantity and the period of transfer related to the goods or services promised.

(ii) Lease term and Option to Extend under AASB 16

The lease term is defined as the non-cancellable period of a lease together with both periods covered by an option to extend the lease if the lessee is reasonably certain to exercise that option; and also periods covered by an option to terminate the lease if the lessee is reasonably certain not to exercise that option. The options that are reasonably going to be exercised is a key management judgement that the entity will make. The entity determines the likeliness to exercise the options on a lease-by-lease basis looking at various factors such as which assets are strategic and which are key to future strategy of the entity.

(o) Fair Value of Assets and Liabilities

The entity measures some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable Accounting Standard.

"Fair value" is the price the entity would receive to sell an asset or would have to pay to transfer a liability in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability). In the absence of such a market, market information is extracted from the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset or minimises the payments made to transfer the liability, after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities and the entity's own equity instruments (if any) may be valued, where there is no observable market price in relation to the transfer of such financial instrument, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and where significant, are detailed in the respective note to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Note 2	Revenue and Other Income	

VUIE Z	Revenue and Other Income		
		2020	2019
Reve	enue	\$	\$
_	Sales	1,247,989	1,982,109
	Poker machines - net clearances	6,371,183	6,536,285
_	Members' subscriptions	24,917	28,759
_	Keno sales	65,047	75,951
_	Entertainment receipts	55,070	147,004
_	Commission received	75,867	92,354
Tota	l revenue	7,840,073	8,862,462
Othe	r revenue		
	Interest received	5,386	24,401
		5,386	24,401
Tota	Il revenue	7,845,459	8,886,863
Othe	er income		
	Gain on disposal of property, plant and equipment	88,109	78,487
_	Rental income from operating leases	71,365	216,322
	Insurance recoveries	-	27.888
	Seminar and room hire receipts	33,054	126,850
	Cashflow Boost	100,000	120,000
	Jobkeeper	474,000	_
Tota	al other income	766,528	449,547
Tota	al revenue and other income	8,611,987	9,336,410
Note 3	Surplus for the Year		
		2020	2019
		\$	\$
		Ψ	Ψ
	enses		
	ince costs:	130,797	244,271
	Interest expense	130,797	244,271
lota	al interest expense	130,797	244,211
Emp	oloyee benefits expense:		
	Employee benefits expense	1,758,860	2,110,451
Tota	al employee benefits expense	1,758,860	2,110,451
Den	reciation and amortisation:		
	land and buildings	105,555	105,946
	· · · · · · · · · · · · · · · · · · ·	1,219,180	1,213,742
	furniture and equipment	1,324,735	1,319,688
ıota	al depreciation and amortisation	1,024,100	1,010,000

GOULBURN SOLDIERS CLUB LTD

ABN: 55 001 043 616

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Note 4	Cash and Cash Equivalents		
		2020	2019
		\$	\$
CURRENT			
Cash at bank		1,398,107	905,063
Cash on hand	<u>-</u>	350,008	347,861
	-	1,748,115	1,252,924
	-	1,748,115	1,252,925
D	- of Net Cook Busylded by Operating Activities with Brofit from	n Ordinary	
	n of Net Cash Provided by Operating Activities with Profit fromer Income Tax	2020	2019
ACTIVITIES AT	er nicome rax	\$	\$
		*	*
Profit from ord	linary activities	1,495,516	636,539
Add/(less) iter	ns classified as investing/ financing activities:		
(Profit)/loss	on sale of non-current assets	(88,109)	(78,487)
Add/(less) nor			4 040 000
Depreciation		1,324,735	1,319,688
Net cash prov	ided by operating activities before changes in assets and liabilities	2,732,142	1,877,739
Change in ass	sets and liabilities during the financial year		
	ecrease in receivables	39,021	(589)
	ecrease in inventories	26,272	13,411
	ecrease in other assets	(36,028)	(13,838)
	crease) in provisions	(7,463)	(66,162)
Increase/(de	crease) in trade and other payables	(80,393)	(81,069)
		0.070.554	4 700 400
Net cash inflo	w from operating activities	2,673,551	1,729,492
	- 1 100 - 1 11		
Note 5	Trade and Other Receivables		
	Note	2020	2019
OUDDENT		\$	\$
CURRENT Other receiva	hlac	5,445	44,466
	accounts receivable and other debtors	5,445	44,466
rotal darront			
Note 6	Inventories		
		2020	2019
		\$	\$
CURRENT		*	*
At cost:			
Inventory		76,166	102,438
		76,166	102,438
Note 7	Other Assets		
		2020	2019
		\$	\$
Prepayments		153,679	117,647
		153,679	117,647
Note 8	Property, Plant and Equipment		
		2020	2019
		\$	\$
LAND AND E			
	ldings at fair value: rs valuation in 2020	3,500,000	
	ndent valuation in 2018	5,000,000	3,500,000
	es at fair value	20,700,000	20,700,000
	nd Buildings at cost	1,198,299	1,282,149
Total land an		25,398,299	25,482,149
	-		
Total land an	d buildings	25,398,299	25,482,149

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

PLANT AND EQUIPMENT

Plant	and	equipment:
-------	-----	------------

Total property, plant and equipment	29,137,927	29,835,810
	3,739,628	4,353,661
Less accumulated depreciation	(6,479,778)	(6,797,718)
At cost	10,219,406	11,151,379
Plant and equipment:		

Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land and Buildings - Owned \$	Plant and Equipment \$	Total \$
2019			
Balance at the beginning of the year	25,176,465	4,654,258	29,830,723
Additions at cost	411,630	996,921	1,408,551
Additions at fair value			-
Disposals		(83,776)	(83,776)
Revaluations			
Depreciation expense	(105,946)	(1,213,742)	(1,319,688)
Carrying amount at the end of the year	25,482,149	4,353,661	29,835,810
2020			
Balance at the beginning of the year	25,482,149	4,353,661	29,835,810
Additions at cost	21,705	608,982	630,687
Additions at fair value			-
Disposals		(3,835)	(3,835)
Revaluations			-
Depreciation expense	(105,555)	(1,219,180)	(1,324,735)
Carrying amount at the end of the year	25,398,299	3,739,628	29,137,927

The club premises and adjacent car park were independently valued at 20 December 2018. The valuation resulted in a revaluation increment of \$764,005 being recognised in the revaluation surplus for the year ended 31 December 2018.

At 31 December 2020, the directors have performed a directors' valuation on the freehold land and buildings. The directors have reviewed the key assumptions adopted by the valuers in 2018 and do not believe there has been a significant change in the assumptions at 31 December 2020. The directors therefore believe the carrying amount of the land correctly reflects the fair value less costs of disposal at 31 December 2020.

Note 10 Trade and Other Payables

	Note	2020 \$	2019 \$
CURRENT Trade payables Other current payables GST payable	10a	210,075 228,005 73,903 511,983	290,466 255,836 44,500 590,802
		2020	2019 \$
Financial liabilities at amortised cost classified as accounts payable and other payables: Accounts payable and other payables: Total current Total non-current		511,983 -	590,802
Financial liabilities as trade and other payables	14	511,983	590,802

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Note 11	Provisions		
		2020	2019
CURRENT		\$	\$
Provision for er	mployee benefits; annual leave	174,271	149,366
Provision for er	mployee benefits: long service leave	195,698	229,636
	, ,	369,969	379,002
NON-CURREN	√T		
Provision for er	mployee benefits: long service leave		-
		-	
		369,969	379,002
Analysis of to	tal provisions:	Employee Benefits	Total
•	ce at 1 January 2020	379,002	379,002
	visions raised during the year		-
Amounts used		(9,033)	(9,033)
Balance at 31	December 2020	369,969	369,969

Provision for employee benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the entity does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the entity does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data. The measurement and recognition criteria for employee benefits have been discussed in Note 1(h).

Note 12 Key Management Personnel Compensation

Key Management Personnel

The totals of remuneration paid to KMP of the entity during the year are as follows:

, , , , , , , , , , , , , , , , , , , ,	2020	2019
	\$	\$ -
KMP compensation:		
 short-term employee benefits 	420,687	443,824
• •	420,687	443,824

Note 13 Other Related Party Transactions

Other related parties include close family members of key management personnel and entitles that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

No director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interest exisiting at year end.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Note 14 Financial Risk Management

The entity's financial instruments consist mainly of deposits with banks, local money market instruments, short-term and long-term investments, accounts receivable and payable, and lease liabilities.

The totals for each category of financial instruments, measured in accordance with AASB 9: Financial Instruments as detailed in the accounting policies to these financial statements, are as follows:

accounting policies to triese infantour statements, are accounting	Note	2020 \$	2019 \$
Financial assets			
Financial assets at fair value through profit or loss: — held for trading Australian listed shares			
Financial assets at amortised cost:			
 cash and cash equivalents 	4	1,748,115	1,252,924
 trade and other receivables 	5	5,445	44,466
Investments in equity instruments designated as at fair value through other comprehensive income		-	_
Total financial assets		1,753,560	1,297,390
Financial liabilities			
Financial liabilities at amortised cost:		544.000	roo ooo
 trade and other payables 	10a	511,983	590,802
Total financial liabilities		511,983	590,802

Note 15 Reserves

a. Revaluation Surplus

The revaluation surplus records revaluations of non-current assets. Where revaluations are deemed to represent profits of a permanent nature, dividends may be declared from this reserve.

Note 16	Borrowings

CURRENT	2020 \$	2019 \$
Chattel mortgages	127,935	150,060
	127,935	150,060
NON-CURRENT	***************************************	
Chattel mortgages	104,745	215,277
Business loan	2,763,040	4,270,000
	2,867,785	4,485,277
	2,995,720	4,635,337

Note 17 Entity Details

The registered office of the entity is:

Goulburn Soldiers Club Ltd

15-17 Market Street, Goulburn NSW 2580

The principal place of business is:

Goulburn Soldiers Club Ltd

15-17 Market Street, Goulburn NSW 2580

Note 18 Members' Guarantee

The entity is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the entity is wound up, the constitution states that each member is required to contribute a maximum of \$5.00 towards meeting any outstanding obligations of the entity. At 31 December 2020 the number of members was 16,873.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Note 19 Core and Non-core Property

For the year ended 31 December 2019 the core and non-core property of the Club for the purposes of section 41J of the Registered Clubs Act is as follows:

Core Property

The following property is core property of the Club:

i, the land upon which the Club's licensed premises are located

Non-core Property

The following properties are non-core property of the Club:

- i the land upon which the Club's car parking areas are located other than the car parks located undercover
- ii the land In Lot 7 DP9806 and Lot 1 DP156545 on which is erected a commercial workshop at 272 Sloane Street, Goulburn
- iii the land in Lot 2 DP707175 on which is erected a two bedroom house at 20A Clifford Street, Goulburn

Note 20 Income Tax Expense

	2020 \$	2019 \$
Reconciliation of income tax to accounting profit: Prima facle tax payable on profit from ordinary activities	411,267	180,085
Mutuality reconciliation amounts	(601,265)	(161,770)
Income tax expense for the year		18,361

GOULBURN SOLDIERS CLUB LTD ABN: 55 001 043 616 DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Goulburn Soldiers Club Ltd, the directors of the entity declare that:

- The financial statements and notes, as set out on pages 4 to 40, are in accordance with the Corporations Act 2001 and:
 - (a) comply with Australian Accounting Standards Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the financial position of the entity as at 31 December 2020 and of its performance for the year ended on that date.
- There are reasonable grounds to believe that the entity will be able to pay its debts as and when they become due and payable.

This declaration is signed in accordance with a resolution of the Board of Directors

Dated this 3RD day of MARCH 2021

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GOULBURN SOLDIERS CLUB LTD

Opinion

We have audited the financial report of Goulburn Soldiers Club Ltd (the Entity), which comprises the statement of financial position as at 31 December 2020, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies and the directors' declaration.

In our opinion, the accompanying financial report of the Entity is in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the entity's financial position as at 31 December 2020 and of its financial performance for the year then ended; and
- ii. complying with Australian Accounting Standards Reduced Disclosure Requirements and the Corporations Regulations

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the entity's annual report for the year ended 31 December 2020, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the entity are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit, We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and
 perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to
 provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate
 in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal
 control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

GOULBURN SOLDIERS CLUB LTD ABN: 55 001 043 616 INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

GOULBURN SOLDIERS CLUB LTD

Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit

	on the entity's ability to co draw attention in our audi inadequate, to modify our	er a material uncertainty exists related to events or conditions that may cast significant doubt ontinue as a going concern. If we conclude that a material uncertainty exists, we are required to tor's report to the related disclosures in the financial report or, if such disclosures are opinion. Our conclusions are based on the audit evidence obtained up to the date of our
	auditor's report. However	future events or conditions may cause the entity to cease to continue as a going concern.
_		entation, structure and content of the financial report, including the disclosures, and whether sents the underlying transactions and events in a manner that achieves fair presentation.
We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.		
Auditor's name and signature:		Tim Allen CA
Nam	e of firm:	Laterals Chartered Accountants
Addr		ontague Street rurn NSW 2580
Date	d this $3r$	day of MacA 2021

GOULBURN SOLDIERS CLUB INTRA CLUBS

AJAX COLTS SOLDIERS HOCKEY CLUB

GOULBURN MULWAREE LITTLE ATHLETICS CLUB

GOULBURN SOLDIERS 6 MINUTE SNOOKER CLUB

GOULBURN SOLDIERS FISHING CLUB

GOULBURN SOLDIERS PIPES & DRUMS

GOULBURN SOLDIERS RSL SOCIAL GOLF CLUB

GOULBURN SOLDIERS SNOOKER CLUB

SOLDIERS WARRIORS CRICKET CLUB

WOLLONDILLY SOLDIERS FOOTBALL CLUB





AJAX COLTS SOLDIERS HOCKEY CLUB

The 2020 hockey season was a little different to previous years, with lock downs delaying the beginning of the season. There were, of course, restrictions around sporting fields and how we conducted ourselves on the field and around the facility. The Goulburn and District Hockey Committee implemented a 10 week round robin where the top 2 teams would play the grand final.

Personally, I was expecting a massive drop in numbers in our club for a few reasons, it is a relatively close contact sport, it was half a season and possibly a good opportunity for parents and caregivers to have a little rest from racing kids around to sports! Also, there was the financial impact that some families experienced. In 2019 we had around 140 members play in our club so I was certainly expecting a significant drop from that. We are one of, if not the biggest club in Goulburn, however, I am very happy to report we only had a drop of around 20 players and this was largely due to 1st grade men and U18's divisions not going ahead due to lack of numbers.

There are 2 major reasons our club is so successful and the first is due to an amazing group of volunteers we have within the club. We are family orientated and have a great focus on our junior development. The second reason is due to the Soldiers Club sponsorship. Without the Clubs sponsorship our fees would be in excess of \$400 per senior player and in these uncertain times, particularly parents will sacrifice their sport to ensure their kids can play. Our turf fees are heading towards \$15,000 per year and it keeps creeping up and up! With the Soldiers Clubs sponsorship we can offer a fee that we have been able to maintain consistently for consecutive years.

This year we have a 20 week round and we are once again fielding teams in each division from U7's all the way through to seniors teams in all divisions and we are hopefully including a 1st grade mens team for the first time in many, many years provided that division goes ahead.

Ajax Colts Soldiers Hockey Club cannot thank the Soldiers Club enough for their continued sponsorship and support. Not only does the Club sponsorship assist us in keeping players playing hockey but we also have a wonderful place to come and meet each other that is in line with our family friendly focus. We look forward to continuing our long standing relationship with the Club.

Many Thanks,

Lauren Whalan President Goulburn Ajax Colts Soldiers Hockey Club

GOULBURN MULWAREE LITTLE ATHLETICS CLUB

Goulburn Mulwaree Little Athletics Club has again had a very busy year, although the season has been conducted differently due to Covid 19 restraints.

The building of the disabled facilities has been completed, with the approaches and landscaping finished. This gives us the ability to provide better facilities for groups such as the Crescent School and other groups that may require wheelchair access.

Our membership had a slight decrease this year due mainly to covid restrictions with 114 active athletes plus approximately 20 adult members (senior athletes and committee members). We have gained about twenty new members mainly in the 6-8 age groups. This year we have almost a 50/50 spread for both male and female. The older age groups as usual are a little shy on numbers but as one group they are pushing each other and producing some very good results.

We had three of our U'13 athletes (individual events) and one U'15 (heptathalon) selected for ACT to compete at the Australian Little Athletics Championships (ALAC) which were to be held in Canberra in 2020. Unfortunately the championships did not go ahead due to covid restrictions but the team was announced so as to congratulate the athletes for their endeavours. U'13's Syndii, Gabriel and Ryan and U15's Joshua.

Outside Little Athletics, all of the national athletics championships for all age groups were cancelled. Most schools also did not hold Athletics Carnivals although we did have two schools, Goulburn High and North Goulburn hold carnivals with quite a few of our LA's participating in those events. Five of our athletes competed at the NSW All Schools Championships. All acquitted themselves well with many personal best times. Well done Alyssa, Matthew, Jessica, Jaidah and Joshua. Joshua came home with 2 gold, 1 silver and 1 bronze from his four events and two PB's. We have a good number looking to compete at the NSW Country Championships over the last weekend in January at Mingara Athletic Complex. Once again this hinges on the restrictions at the time.

None of these results would be possible without the support of the Soldiers Club, as the Club provides the benefits that can be enjoyed through contribution to fees and equipment and for the little ones the all important trophy at the end of the season. Keeping our fees at a reasonable level has helped us to maintain our numbers. "Thank You again"

Kerri Laurie On behalf of, GMLAC

GOULBURN SOLDIERS RSL SOCIAL GOLF CLUB

Golf in Goulburn was one of the least affected sports in the covid year, with player numbers increasing at all golf clubs including our social golf club.

In December we were able to hold our annual Jack Collins Gala Golf Day and presentations, the latter held at the Soldiers Club function rooms.

Players who received some of the major awards for the year are as follows, Club Champion gross score was Craig Langby who as you will see had a successful year on the course, Michael Corcoran won A grade net score, B grade was taken out by Eric Rumsey and C grade champion is Steve Casey.

Foursomes Champions were Craig Langby and mate Mick Gray with a score 140 net to win the title. Another major event on our programme for the year was the match play knockout, with consistent A grader Gavin Raveney outlasting Michael Corcoran to win the title 3 and 2 on the day.

The Stableford Consistency Competition is held over eleven months and players must have played a minimum of five rounds to be eligible to win. The player with the best overall average score was that man Craig Langby with 38.11 average. We also recorded a couple of hole in ones this year after a baren 2019, Roger Gann on the 15th and Rod Humphries on the 8th hole scoring every golfers dream. Ian Toole had a technical hole in one playing in a two ball with Rod but was disallowed on appeal.

Members who won monthly medals during 2020 were John Wilson, Roy McNair Trevor Whitmore, Kerry Bensley, Roger Gann, Wayne Murdoch and Ian Toole.

The committee would like to extend a thanks to our loyal sponsors and supporters for the year; The Goulburn Soldiers Club, Southern Transport, Tefco Trailers, Masonic Village, Wayne Murdoch, Mick Gray, Craig Langby, the Corcorans Mick and Michael, Anthony White, Danny Hogan, Justin Bramble and all the members who donated prizes to the club during the year. Thanks.

Our club runs competitions on most Sundays at the Goulburn Golf Club with tee times between 6.30am and 7.30am. If you would like a game just turn up around then and a game can be arranged.

Finally, thank you to the Goulburn Golf Club for the use of your course and facilities during the year. Our Social Golf Club has been involved with the Goulburn Soldiers Club for over 60 years, with our club recognised as the second oldest social golf club in Australia. A partnership we hope to continue in 2021.

The Secretary

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